



MAY 9TH, 2011

RESOLUTION OF BOARD OF DIRECTORS

In its meeting dated May 9 ,2011 (today) our Board of Directors resolved with unanimous decision that:

1. Mr. Tuncay Özilhan be appointed as the Chairman of the Board of Directors; Mr.İbrahim Yazıcı be appointed as the Vice-Chairman of the Board,
2. Mr. Rasih Engin Akçakoca be appointed as the Chairman of the Audit Committee; Mr.İbrahim Yazıcı be appointed as a member of the Audit Committee,
3. Mr. Mehmet Cem Kozlu be appointed as the Chairman of the Corporate Governance Committee; Mr. Salih Metin Ecevit be appointed as a member of the Corporate Governance Committee.

Furthermore, the abrogation of the list of authorized signatures no. 32 related to representing and binding authority and the amendment, registration and announcement of list of authorized signatures no. 33 was unanimously accepted.

For further information regarding Anadolu Efes, please visit our website at <http://www.anadoluefes.com/> or you may contact;

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