

ANADOLU EFES BİRACILIK VE MALT SAN. A.Ş. RESOLUTION OF THE BOARD OF DIRECTORS

Resolution Date : 13 / 03 /2013 **Resolution no :** 2013/ 149

Agenda : Submission of "Internal Directive on Procedures and Principles

of General Assembly Meetings" to the General Assembly for Approval

As a result of the discussions on the agenda items, it has been unanimously decided by the attendees to;

Submit the "Anadolu Efes' Internal Directive on Working Principles and Procedures of General Assembly Meetings" that has been prepared according to the provisions of the "Regulation Pertaining to the Working Principles and Procedures of General Assembly Meetings of Joint Stock Companies and the Representatives of the Ministry of Customs and Trade Attending Such Meetings" to the first General Assembly to will be held for approval.

Chairman Vice Chairman Member

Tuncay ÖZİLHAN Ernest Arthur Graham MACKAY Salih Metin ECEVİT

Member Member Member

Mehmet Hurşit ZORLU Alejandro Jimenez FONSECA Recep Yılmaz ARGÜDEN

Member Member Member

Ahmet Cemal DÖRDÜNCÜ Mehmet Mete BAŞOL Kamil Ömer BOZER

Member Member

Mehmet Cem KOZLU Christos Alexis KOMNINOS

