

RESOLUTION OF BOARD OF DIRECTORS

In its meeting held on April 24, 2014, our Board of Directors resolved to:

1. Appoint Mr. Tuncay ÖZİLHAN as the Chairman of the Board of Directors and Mr. Alan Jon CLARK as the Vice-Chairman of the Board,
2. Appoint board member Mr. Mehmet Mete BAŞOL as the Chairman of the Audit Committee; Mr. Ahmet Cemal DÖRDÜNCÜ as a member of the Audit Committee,
3. Appoint board member Mr. Kamil Ömer BOZER as the Chairman of the Corporate Governance Committee, and Mr. Mehmet Hurşit ZORLU, Mr. Recep Yılmaz ARGÜDEN, Mr. İzzet KARACA, Ms. Ayşe DİRİK and Ms. Sue CLARK as members of the Corporate Governance Committee,
4. Appoint board member Mr. Ahmet Cemal DÖRDÜNCÜ as the Chairman of the Early Detection of Risk Committee and Mr. Salih Metin ECEVİT, Mr. Mehmet Hurşit ZORLU and Mr. Mauricio RESTREPO as the members of the Early Detection of Risk Committee.

For further information regarding Anadolu Efes, please visit our website at <http://www.anadoluefes.com/> or you may contact;

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