

ANADOLU EFES BİRACILIK VE MALT SAN. A.Ş. RESOLUTION OF THE BOARD OF DIRECTORS

Resolution Date : / /2017

Resolution no : 2017/

Agenda : The Annual Ordinary General Assembly Meeting regarding 2016 operations

As a result of the discussions on the agenda items, it has been unanimously decided by the attendees that;

The Annual Ordinary General Assembly Meeting regarding the company's operations in the financial period of 2016 to be held on 27.04.2017 at 14:00 at the address "Dudullu OSB, Deniz Feneri Sokak No:4 Ümraniye / İSTANBUL" to be published, and all the transactions be carried out, required by the Turkish Commercial Code, the Articles of Association and other relevant regulations for holding and finalizing the relevant meeting.

Agenda

1. Opening of the meeting and establishment of the Board of the Assembly,
2. Reading out and discussion of the annual report of the Board of Directors for the year 2016,
3. Reading out the report of the Independent External Audit Company for the fiscal year 2016,
4. Reading out, discussion and approval of the Financial Statements for the fiscal year 2016 prepared in accordance with the regulations of CMB,
5. Acquittal of the members of the Board of Directors separately regarding their actions in 2016,
6. Approval, revision or rejection of the proposal of the Board of Directors on distribution of profits,
7. Approval of the appointment of Stuart Murray MACFARLANE who was elected as a member in Board of Directors with a Board Resolution in 2016,
8. Election of the new members of the Board of Directors in place of those whose terms of office have expired and determine the terms of office and remuneration,
9. Selection of the audit company for the audit of the financial statements and reports for the year 2017 in accordance with the Turkish Commercial Code numbered 6102 and Capital Markets Law numbered 6362,
10. Informing the shareholders on the donations made by the Company in 2016 in accordance with the regulations laid down by the Capital Markets Board,

Resolution Date : / / 2017

Resolution No : 2017 /

11. According to the regulations laid down by the Capital Markets Board, informing the shareholders on any income and benefits obtained by the Company by granting collaterals, pledges and mortgages in favor of third persons,
12. Informing the General Assembly of the transactions, if any, within the context of Article 1.3.6. of the Corporate Governance Communique (II-17.1.) of the Capital Markets Board,
13. Authorization of the members of the Board of Directors about the transactions and operations in the context of the Articles 395 and 396 of the Turkish Commercial Code,
14. Petitions and requests.

Chairman
Tuncay ÖZİLHAN

Member
Stuart Murray MACFARLANE

Member
Salih Metin ECEVİT

Member
Mehmet Hurşit ZORLU

Member
Mehmet Cem KOZLU

Member
Recep Yılmaz ARGÜDEN

Member
Ahmet Cemal DÖRDÜNCÜ

Member
Mehmet Mete BAŞOL

Member
Kamil Ömer BOZER

Member
Ahmet BOYACIOĞLU

Member
İzzet KARACA

ANADOLU EFES BİRACILIK VE MALT SAN. A.Ş. RESOLUTION OF THE BOARD OF DIRECTORS

Resolution Date : / /2017

Resolution no : 2017/

Agenda : Evaluation of the Balance Sheet and Income Statement for the Period 2016

As a result of the discussions on the agenda items, it has been unanimously decided by the attendees;

As a result of the evaluation of the 31.12.2016 consolidated balance sheet and the consolidated income statement for the period 01.01.2016-31.12.2016 which have been prepared according to the regulations of the Capital Markets Board and the International Financial Reporting Standards and will be submitted to the approval of our shareholders at the Annual Ordinary General Assembly Meeting of our company to be held on 27.04.2017 at 14:00 regarding our operations in 2016, relevant financial statements were approved and it has been decided to submit these to the approval of our shareholders at the General Assembly.

Chairman

Tuncay ÖZİLHAN

Member

Stuart Murray MACFARLANE

Member

Salih Metin ECEVİT

Member

Mehmet Hurşit ZORLU

Member

Mehmet Cem KOZLU

Member

Recep Yılmaz ARGÜDEN

Member

Ahmet Cemal DÖRDÜNCÜ

Member

Mehmet Mete BAŞOL

Member

Kamil Ömer BOZER

Member

Ahmet BOYACIOĞLU

Member

İzzet KARACA

ANADOLU EFES BİRACILIK VE MALT SAN. A.Ş. RESOLUTION OF THE BOARD OF DIRECTORS

Resolution Date : / /2017

Resolution no : 2017 /

Agenda : Evaluation of the Annual Report in 2016

As a result of the discussions on the agenda items, it has been unanimously decided by the attendees;

As a result of the evaluation of the Annual Report of the Board of Directors for the year ended 31.12.2016 which has been prepared according to the regulations of the Capital Markets Board and the International Financial Reporting Standards and will be brought up for discussion by our shareholders at the Annual Ordinary General Assembly Meeting of our company to be held on 27.04.2017 at 14:00 regarding our operations in 2016, the relevant annual report was approved and it has been decided to brought up for discussion by our shareholders at the General Assembly.

Chairman

Tuncay ÖZİLHAN

Member

Stuart Murray MACFARLANE

Member

Salih Metin ECEVİT

Member

Mehmet Hurşit ZORLU

Member

Mehmet Cem KOZLU

Member

Recep Yılmaz ARGÜDEN

Member

Ahmet Cemal DÖRDÜNCÜ

Member

Mehmet Mete BAŞOL

Member

Kamil Ömer BOZER

Member

Ahmet BOYACIOĞLU

Member

İzzet KARACA

ANADOLU EFES BİRACILIK VE MALT SAN. A.Ş. RESOLUTION OF THE BOARD OF DIRECTORS

Resolution Date : / /2017

Resolution no : 2017 /

Agenda : Election of Independent Audit Company

The Audit Committee of our company has determined DRT Independent Auditing Accountancy and Financial Advisory Joint Stock Company to carry out our company's independent audit for the financial period of 2017 and submitted this for the approval of the Board of Directors. As a result of the discussions on the agenda items, the Board of Directors agreed on this decision and it has been unanimously decided by the attendees of the Board of Directors to:

1. elect **DRT Independent Auditing Accountancy and Financial Advisory Joint Stock Company** to carry out the independent audit for the financial period of 2017,
2. submit this election to the approval of our shareholders at the Ordinary General Assembly meeting that will be held on 27.04.2017.

Chairman

Tuncay ÖZİLHAN

Member

Stuart Murray MACFARLANE

Member

Salih Metin ECEVİT

Member

Mehmet Hurşit ZORLU

Member

Mehmet Cem KOZLU

Member

Recep Yılmaz ARGÜDEN

Member

Ahmet Cemal DÖRDÜNCÜ

Member

Mehmet Mete BAŞOL

Member

Kamil Ömer BOZER

Member

Ahmet BOYACIOĞLU

Member

İzzet KARACA